

Curriculum Vitae

Personal information

Surname(s) / First name(s)	Anca Monica Marin (Tobă)
Address	13, Calea 13 Septembrie, sector 5, 050711, ICCV, Bucharest (Romania)
Telephone(s)	040 021 3182461
Fax(es)	040 021 3182462
E-mail(s)	ancamonicatoba@yahoo.com
Nationality	Romanian
Gender	Female
Work experience	
Dates	November 2008 - present
Occupation or position held	Scientific Researcher
Main activities and responsibilities	Contribution to research projects, data analysis, research reports.
Name and address of employer	Research Institute for the Quality of Life, Romanian Academy 13, Calea 13 Septembrie, sector 5, 76117 Bucharest (Romania)
Type of business or sector	Research
Dates	2007 - 2008
Occupation or position held	Researcher
Main activities and responsibilities	Contribution to research projects, data analysis, elaborate research reports.
Name and address of employer	Romanian Centre for Economic Modeling Sos. Mihai Bravu, 140, Bl. D18, Sc. C, ap. 58, sector 2, 021337 Bucharest (Romania)
Type of business or sector	Research
Dates	2003 - 2007
Occupation or position held	Researcher, Program Coordinator
Main activities and responsibilities	Contribution to research projects, data analysis, elaborate research reports.
Name and address of employer	The Institute for Public Policy 13-17, Sevastopol Street, 010991 Bucharest (Romania)

Education and training

Dates	October 2004 – December 2014
Title of qualification awarded	PhD in Sociology (awarded on December 15, 2014)
Principal subjects / occupational skills covered	Dissertation topic – Absorbtion of European Funds for the communes of Romania: the role of administrative capacity
Name and type of organisation providing education and training	University of Bucharest (Faculty of Sociology and Social Work) Bucharest , Romania
Dates	September 2002 - September 2003
Title of qualification awarded	Master in Sociology, diploma jointly awarded by CEU and University of Lancaster, United Kingdom
Principal subjects / occupational skills covered	Sociology
Name and type of organisation providing education and training	Central European University (CEU) (Sociology) Warsaw (Poland)
Dates	October 1998 - June 2002
Title of qualification awarded	BA in Sociology
Principal subjects / occupational skills covered	Sociology
Name and type of organisation providing education and training	University of Bucharest (Faculty of Sociology and Social Work)
Dates	July-August 2008
Title of qualification awarded	Project Manager Certificate, national official certification
Principal subjects / occupational skills covered	Project Manager Course
Name and type of organisation providing education and training	Fundatia Actiunea Civica, Bucuresti
Dates	January 2006 - July 2006
Principal subjects / occupational skills covered	Course on Intergovernmental Fiscal Relations and Local Financial Management
Name and type of organisation providing education and training	Local Government and Public Service Reform Initiative (LGI), Open Society Institute, Budapest, and World Bank
Dates	November 2006
Principal subjects / occupational skills covered	Training session on Budget Policy
Name and type of organisation providing education and training	World Learning Romania
Dates	November 2006
Principal subjects / occupational skills covered	Training session on <i>Structural Funds Absorption in Romania – lessons</i> <i>learned in neighbouring countries</i>
Name and type of organisation providing education and training	Local Government and Public Service Reform Initiative, Romanian Association of Towns (AOR)

Personal skills and competences

Mother tongue(s) Romanian

Other language(s)

Self-assessment	Understanding		Spea	Writing	
European level (*)	Listening	Reading	Spoken interaction	Spoken production	
English	C2	C2	C2	C2	C2
French	B2	B2	A2	A2	A2

(*) <u>Common European Framework of Reference (CEF) level</u>

Social skills and competences	Expertise in the field of local public administration (human resource management, local public finance, performance measurement, etc.); Experience in the field of statistics of more than 8 years, experience in coordination of surveys of more than 8 years; Research design, database design, quantitative data collection, qualitative data collection (interview, focus-group, observation, participative methods), data collection coordination, fieldwork coordination, technical training, quantitative data analysis (micro and macro) using different statistical software, qualitative data analysis, writing reports, disseminating research results in scientific journals and books.
Organisational skills and competences	Since 2001 member of the Romanian Sociologists' Association
	Since 2010 member of the European Sociological Association
	Since 2012 member of NISPAcee (The Network of Institutes and Schools of Public Administration in Central and Eastern Europe)
	9 years experience in projects as Free Lance Consultant
Computer skills and competences	Advanced experience on MS Office (Word, Excel, Power Point, Access); Advanced experience on Statistical Software: SPSS
Annexes	Professional Experience Record

Main relevant research projects

Date from – Date to	Location	Company	Position	Description
November – December 2014	Bucharest, Romania	Romanian Centre for Economic Modeling (CERME)	Researcher	Coordination of analysis for <i>Strategy for</i> <i>development of mediation and mediators in</i> <i>Romania,</i> project financed by SC Alma Ro Training. Secondary analysis of quantitative and qualitative data, elaboration of the report.
November 2014 - March 2015	Bucharest, Romania	The World Bank Office Romania	Researcher	Contribution to the project on <i>Provision of</i> <i>Inputs for the Preparation of a Draft National</i> <i>Strategy and Action Plan on Social Inclusion</i> <i>and Poverty Reduction (2014-2020).</i> Analysis on European Funds absorption, in a comparative approach between rural and urban small urban localities, on Local Action Groups and on access at local level to primary health services.
January 2015 - July 2016	Bucharest, Romania	Romanian Centre for Economic Modeling (CERME)	Researcher	Researcher with the project on <i>Development of</i> <i>an electronic platform E-health for improving</i> <i>quality of life and treatment of patients with</i> <i>diabetes,</i> project financed by UEFISCDI (Executive Unit for Funding Higher Education, Research, Development and Innovation in Romania). Contribution to desk research and elaboration of the methodology.
January 2013 - November 2014				Maternity leave
July - December 2012	Bucharest, Romania	Romanian Centre for Economic Modeling (CERME)	Researcher	Coordination of field research <i>Local</i> <i>Development through Structural Funds</i> (sample of municipalities, expert interviews and case studies in Bacau county). Data analysis and drafting the research report.
April -June 2012	Bucharest, Romania	The World Bank Office Romania	Researcher	Knowledge Economy Project, Impact Assessment. Desk-research, contribution to collecting quantitative and qualitative data.
October 2011 - November 2012	Bucharest, Romania	UNICEF Romania	Researcher	Helping the Invisibile Children – evaluation of project interventions. Contribution to coordination of data collection process and report drafting.
June - November 2011	Bucharest, Romania and Chişinău, Moldova	UNICEF Moldova	Researcher	Focused Situation Analysis of Vulnerable, Excluded and Discriminated Children in Moldova. Desk-review and report drafting.
March - April 2011	Bucharest, Romania	UNICEF Romania	Researcher	 Helping the Invisibile Children – selection of communities for project implementation. Contribution to coordination of data collection process, databases aggregation, report drafting.
May - September 2011	Bucharest, Romania	UNICEF Romania	Researcher	Multidimensional diagnosis of child's situation in Romania. Contribution to coordination of data collection process, report drafting.

January -	Bucharest,	The Research	Researcher	Prometeus (Promoting social economy in
February 2011	Romania	Institute for the Quality of Life		Romania through research, education and professional training at European standards), project financed from the Sectoral Operational Program of Human Resource Development. Report on sustainble development and administrative capacity.
April – May 2011	Bucharest, Romania	World Bank	Consultant	<i>Country Partnership Strategy</i> consultations. Contribution to methodology, moderation of sectoral roundtable discussions, report drafting.
December 2010 - February 2011	Bucharest, Romania	World Bank	Consultant	Country Partnership Strategy consultations – Primary and Secondary Stakeholders Survey. Coordination of data collection, report drafting.
February – March 2011	Bucharest, Romania	The Research Institute for the Quality of Life	Collaborator	Contribution to the collection of documents for FP7 project <i>Coordinating for Cohesion in</i> <i>the Public Sector of the Future</i> (COCOPS), Work Package 1 Romania, Meta-analysis of the impact of NPM on efficiency, effectiveness, quality and social cohesion.
September 2010 - October 2011	Bucharest, Romania	World Bank	Consultant	Local Consultant in <i>PALPRIME</i> exercise – platform for prioritization, monitoring& evaluation in various policy sectors in Romania – data collection and analysis.
2010 - 2011	Bucharest, Romania	Romanian Centre for Economic Modeling (CERME)	Consultant	Contribution to data collection process in the project on Analysis of the correlation between the research-development expenditure and the economic performance of the main companies in Romania – ROSCORD.
2010 - 2011	Bucharest, Romania	Romanian Centre for Economic Modeling (CERME)	Consultant	Contribution to data collection process in the project on <i>Correlating educational offer with ICT labour market demand in Romania: Horizon 2015</i> .
July - September 2010	Bucharest, Romania	Research Institute for the Quality of Life	Expert	International project on <i>Ecological life-styles as</i> <i>key source for population's quality of life from</i> <i>Romania and Belarus,</i> financed by Romanian Academy and Academy of Sciences from Belarus, together with the National Foundation for Fundamental Research from Belarus. Contribution to data collection and elaboration of research report.
April - June 2010	Bucharest, Romania	World Bank	Consultant	Local Consultant to draft a <i>Strategy for</i> <i>Romania's convergence with the EU</i> . Collect data for defining Key Performance Indicators for measuring Romania's (real) convergence with the EU.
December 2009 - December 2010	Bucharest, Romania	Romanian Centre for Economic Modeling (CERME)	Field Research Coordinator	Coordination of field survey within the project <i>Quality of life and satisfaction with housing in</i> <i>Cetate neighbourhood,</i> financed by the Intercommunity Association for Development of Alba Iulia, part of the URBACT project NODUS - <i>Linking urban renewal and regional</i> <i>spatial planning.</i> Contribution to data cleaning and analysis, research report, facilitation and social intervention activities in the urban renewal project <i>Buna G2, adio TurtuRELE.</i>

2009 - 2010 2009, 2010 - March 2011	Bucharest, Romania Bucharest, Romania	Romanian Centre for Economic Modeling (CERME) UNICEF Romania	Field Research Coordinator Researcher	Coordination of field research on a representative sample for Calarasi county, within the project Employment <i>Public</i> <i>Employment Service within your support</i> , project ID: 41167, project carried out in partnership with the County Agency for Employment of Calarasi, financed from the Sectoral Operational Program of Human Resource Development. Contribution to project activities <i>Rapid</i> <i>Assessment of the Social and Poverty Impacts</i> <i>of the Economic Crisis in Romania</i> –qualitative research panel for collecting data every 4 months, on the impacts of the economic crisis and the corresponding response strategies at the level of population and institutions.
August - December 2009	Bucharest, Romania	Romanian Centre for Economic Modeling (CERME)	Field Research Coordinator	Contribution to elaboration of the research report. Coordination of data field collection within the project of <i>Local Authorities Access to European</i> <i>Funds</i> (census of all municipalities in Romania). Project financed by Soros Foundation Romania and carried out by a consortium composed of Romanian Centre for Economic Modeling, National Centre for Training in Statistics and Research Institute for the Quality of Life. Contribution to data analysis and report drafting.
March – December 2009	Bucharest, Romania	Romanian Centre for Economic Modeling (CERME)	Consultant	Regional Field Survey Coordinator of <i>Component I – Improving the quality of tourism</i> <i>statistics</i> and Coordinator of Component III - <i>Setting up a coherent and integrated system</i> <i>for using the administrative data sources in the</i> <i>Romanian statistics</i> , within the PHARE RO 2006/018-147.03.09 project <i>Continous</i> <i>Development of the Romanian Statistical</i> <i>System</i> , beneficiary: National Institute of Statistics – coordination of data collection of statistical administrative sources from 10 Ministries, data cleaning and elaboration of the research report.
September 2007- January 2009	Bucharest, Romania	Romanian Centre for Economic Modeling (CERME)	Consultant	Coordination of field research, within the PHARE no. 2005/017-553.03.07.02 project, <i>Economic Statistics Development</i> , beneficiary: National Institute of Statistics, for the following surveys: - Agriculture (3 surveys – vegetables, flowers, fodder production) - Structural Business Survey (1 survey) - Informal Economy (3 surveys in households, small enterprises, self- employed and family associations) - Regional indicators (2 surveys – local budgets and energy consumption).
2008	Bucharest, Romania	Centro Studi di Politica Internazionale	Consultant	Project on Trends in the Field of Social Policies and Social Welfare, co-author of the research report.

November 2007 - October 2008	Bucharest, Romania	Romanian Centre for Economic Modeling (CERME)	Sociologist	Survey coordinator, research design (sampling, questionnaire), data analysis, elaborate research reports.
October - November 2007	Bucharest, Romania	National Association for Citizens Advice Bureaux (NACAB), Romania	Consultant	Research report on <i>Local Budgets and Citizens'</i> Information Needs.
September - October 2007	Bucharest, Romania	The Research Institute for the Quality of Life	National Survey Coordinator	Sample design, questionnaire drafting, field coordination, maintaining communication with beneficiary, national research with the CEE Trust project: <i>Citizens' Right To Know</i> .
August - October 2007 June -	Bucharest, Romania Bucharest, Romania	ALMA-RO Consulting ISRA Marketing Research Centre	Consultant Quantitative	Questionnaire building, database cleaning, author of the survey reports. Database cleaning, drafting questionnaires,
July 2007 March 2007	Bucharest, Romania	Institute for Public Policy (IPP), ACCEPT	Analyst Survey Coordinator	drafting the reports. Research on <i>MPs attitudes towards sexual</i> <i>minorities</i> – coordination of data collection.
August - November 2006	Bucharest, Romania	Policy Association for an Open Society (PASOS)	Consultant	Author of the Country Assessment Report on Development of Effective Democratic Local Government in Romania
August 2006 - April 2007	Bucharest, Romania	IPP, World Learning Romania	Regional Survey Coordinator	Research on Attitudes towards European Integration. Questionnaire building, coordination of field work, data analysis, co- author of the research report
October 2004 - April 2005	Bucharest, Romania	IPP, Open Society Institute (OSI) Budapest	Project Coordinator	Coordinator of research project on <i>Local</i> Budgets Equalization Policy in Romania – coordinator of data collection, supervisor of data entry, data analysis, co-author of the research report.
September 2005 - April 2007	Bucharest, Romania	Institute for Public Policy (IPP), British Embassy in Romania	Project Coordinator	Coordinator of research project on Performance Indicators: an effective tool to improve the capacity of Romanian public administration. Questionnaire building, coordinator of data collection (survey of all county councils and big municipalities in Romania), trainer for civil servants on the usage of performance indicators, data entry supervisor, data analysis, author of the research report.
2003 - April 2007	Bucharest, Romania	Institute for Public Policy (IPP)	Program Coordinator	Coordinating the specific research activities (questionnaire building, data base building, data base cleaning, processing statistical analyses, drafting the reports, publicly displaying the reports, maintaining communication with beneficiaries/donors).
October 2005 – November 2005	Paltinis, Bacesti (Vaslui county)	Open Society Foundation (Bucharest, Romania)	Research Coordinator	Integrated Community Development, Assessing the needs and resources in 15 Roma communities.Community study in Vaslui county, based on qualitative research methods, data analysis, co-author of the research report.

February - May	Zlatunoaia	IOM	Research	Community Migration Census in Romania.
2002	(Botosani	(International	Assistant	Qualitative research on Patterns of Circulatory
	county)	Organization for		Migration, data analysis, report elaboration.
		Migration)		
June-August	Drăgăneşti Olt	RIQL,	Research	Extreme Poverty and Social Inclusion in
2001		Ministry of	Assistant	Romania 2001 (coord. Manuela Sofia
		Labour and		Stanculescu). Regional fieldwork coordinator,
		Social Protection,		local sampling, in-depth interviews, focus
		WB		groups, research report.
June - July	Rosiori	University of	Research	Regional Development in Romania. The Role of
2000	(Teleorman	Bucharest	Assistant	Social and Human Capital. (Dumitru Sandu,
	county)			coord). Qualitative in-depth interviews with
				representatives of communities in extreme
				poverty; participation in questionnaire
				building, sampling procedures, interviewer,
				data analysis, drafting the report.

Publications

Books

- 1. Stănculescu, Manuela Sofia (coord.), Marin, M. și Popp, A., 2012, *Being a child in Romania, A Multidimensional Diagnosis*, UNICEF România, Publishing Vanemonde, București, ISBN: 978-973-1733-37-1
- 2. Stănculescu, M. S. (coord.), Marin, M. și Popp, A., 2012, *Copil în România, o diagnoză multidimensional*ă, UNICEF România, Publishing Vanemonde, București, ISBN: 978-973-1733-36-4
- Stănculescu, M.S., Marin, M., 2011, Impacts of the international economic crisis in Romania 2009-2010. In 2009 "only on TV", in 2010 "it kneeled us". A Panel Study Based On Qualitative Methods, UNICEF Romania, Publishing Vanemonde, București, ISBN: 978-973-1733-31-9
- Stănculescu, M.S., Marin, M., 2011, Impactul crizei economice internaționale în România 2009-2010. În 2009 "doar la televizor", în 2010 "ne-a îngenuncheat". Un studiu panel bazat pe metode calitative, UNICEF Romania, Publishing Vanemonde, Bucureşti, ISBN: 978-973-1733-30-2
- Stănculescu, M.S., Marin, M., Hommes, G., 2009, Informal Economy in Romania in 2008/ Economia Informală în România în anul 2008, research report within the project PHARE 2005/017-553.03.07.02, ref: EuropeAid/123275/D/SER/RO, Economic Statistics Development, beneficiary: National Institute of Statistics, Bucharest, ISBN: 978-973-0-06551-0, ISBN:978-973-0-06546-6
- 6. Marin, M., Belea, S., Dănăilă, C., Constantin, A., Gavrilă, L., Mihai, V., Pop, C., Tănase, M., Topârceanu, A., Bratu, M., Căpăţână, C., Neagu, S., 2009, Statistical Regional Yearbook of Romania/Anuarul Statistic al Regiunilor din România, research report within the project PHARE 2005/017-553.03.07.02, ref: EuropeAid/123275/D/SER/RO, Economic Statistics Development, beneficiary: National Institute of Statistics, Bucharest, ISBN: 978-973-0-06550-3, ISBN: 978-973-0-06549-7.

Articles/ Chapters in Books

- 7. Marin, M., 2012, 'Defining and measuring public sector employment: Romania's case', *Journal of Community Positive Practices*, no. 4/2012, p. 667-680
- 8. Stănculescu, M.S., Marin, M., 2012, 'Theory-Driven Evaluation: Finding the Invisible Children', *Revista de Cercetare și Intervenție Socială*, vol. 37/2012/iunie, p. 7-33, ISSN: 1583-3410

- Stănculescu, M.S., Marin, M., 2012, 'Tourism Demand in Romania', *Revista Română de Statistică*, second semester, p.41-61, ISSN: 1018-046x
- 10. Titarenko, L., Alexandrescu, F., Marin, M., 2012, 'The Avatars of Green Consumption in Romania and Belarus: Risk Avoidance or Lifestyle Choice?', *Sociologie Românească*, vol. X, no. 1, p. 65-88, ISSN 1220 5389
- 11. Stănculescu, M.S., Marin, M., 2011, 'Using Triangulation in Targeting Social Intervention for At-Risk Children', *Revista de Cercetare și Intervenție Socială*, vol. 33/2011/iunie, p. 131-140, ISSN: 1583-3410
- 12. Marin, M., 2011, 'New and Old managers of Romanian Public Administration' in *Public Administration of the Future*, Presented Papers from the 19th NISPAcee Annual Conference, NISPAcee Press, ISBN: 978-80-89013-55-5
- 13. Stănculescu, M.S., Marin, M., 2011, 'Bucharest, a well endowed yet rather passive capital: a social sustainability perspective', *Calitatea Vieții*, no. 4/2011, ISSN: 1018-0839
- 14. Marin, M., 2010, 'The Local Hopes of Decentralization' in Tarnovschi, D., Toth, A., Darasteanu, C. (eds.), *Local Authorities face to face with the European Funds,* www.soros.ro
- 15. Marin, M. 2010, 'Speranțele locale ale descentralizării' in Tarnovschi, D., Toth, A., Darasteanu, C. (eds.), Autoritățile locale față în față cu fondurile europene, Soros Foundation Romania, ISBN: 978-973-8973-22-0, București, www.soros.ro
- 16. Marin, M, 2007, 'Păltiniş, comuna Băceşti', in Malina Voicu (ed.), *Nevoi și resurse în comunitățile de romi* [Needs and resources in Roma communities], p. 131-140, Open Society Foundation, Editura Afir, Bucharest, ISBN: 978-973-7714-39-8
- Tobă, M., Stănculescu, M., 2004, 'Politica educaţională şi mobilitatea educaţionala', in Stănculescu, M.S. and Berevoescu,
 I. (eds.), Sarac lipit, caut alta viata! Fenomenul saraciei extreme si a zonelor sarace in Romania 2001 (Post-Socialist
 Underclass in Ghetto-like Areas in Romania 2001), p. 292-307, Nemira, Bucharest, ISBN: 973-569-630-4
- 18. Tobă, M., 2002, 'Capitalurile părinților și educația copiilor' [Parental Capitals and Children's Education], in *Romanian Sociology/ Sociologie Romaneasca*, no. 3-4/2002.

Studies/Research Reports

- 19. Stănculescu, M.S., Marin, M., 2011, Situation Analysis of Vulnerable, Excluded and Discriminated Children in Moldova, UNICEF Moldova, www.unicef.md
- Stănculescu, M.S., Marin, M., 2011, Analiza situației copiilor vulnerabili, excluși și discriminați din Moldova, UNICEF Moldova, www.unicef.md
- 21. Stănculescu, M.S. (ed.), Marin, M., 2011, Rapid assessment of the social and poverty impacts of the economic crisis in Romania, December 2010, UNICEF, www.unicef.org
- 22. Stănculescu, M.S. (ed.), Marin, M., 2010, Rapid assessment of the social and poverty impacts of the economic crisis in Romania, July 2010, UNICEF, www.unicef.org.
- 23. Stănculescu, M.S. (coord.), Branişte, S., Marin, M., 2010, *Calitatea vieții și gradul de satisfacție privind locuirea în cartierul Cetate, municipiul Alba Iulia* [Quality of Life and Satisfaction with Housing in Cetate neighbourhood, municipality of Alba Iulia], Asociația de Dezvoltare Intercomunitară, Alba Iulia, project *Linkages between urban renewal and spatial planning, NODUS WG 6, Operational Programme for Territorial Cooperation URBACT, http://www.albaiulia-aida.ro/nodus*
- 24. Stănculescu, M.S. (ed.) Marin, M., 2009, Rapid assessment of the social and poverty impacts of the economic crisis in Romania, November 2009, UNICEF report, Bucharest, Romania
- 25. Stănculescu, M.S. (ed.) Purtan, R., Anton, S., Marin, M., 2009, *Accesul Autorităților Locale la Fondurile Europene*, Soros Foundation Romania, Bucharest, Romania, www.soros.ro

- 26. Marin, M., Şerban, M., 2008, *Trends in the field of social policies and welfare reforms*, Background report, nr. 1/2008, Centro Studi di Politica Internazionale, Roma, www.cespi.it
- 27. Marin, M., 2006, *Măsurarea performanței consiliilor județene din Romania* [Measurement of County Council Performance in Romania], Institute for Public Policy, Bucharest, www.ipp.ro/indicatorideperformanta
- 28. Marin, M., 2006, Absorbţia fondurilor structurale în România, stadiul pregătirilor [Structural funds absorption in Romania, stage of preparations], Institute for Public Policy, Bucharest, www.ipp.ro
- 29. Tobă, M., Moraru, A., 2005, *Cheltuielile deputaților în perioada 2001-2004* [Romanian MPs expenditures from 2001 to 2004], Institute for Public Policy, Bucharest, www.ipp.ro
- 30. Tobă, M., Giosan, V., Moraru, A., 2005, *Local Budgets Equalization Policy in Romania*, Institute for Public Policy, Bucharest, www.ipp.ro
- 31. Tobă, M., Giosan, V., Moraru, A., 2005, *Politica de echilibrare a bugetelor locale in Romania*, Institute for Public Policy, Bucharest, www.ipp.ro
- 32. Tobă, M., Moraru, A., 2004, Parlamentarii și interesele lor [MPs and their interests], Institute for Public Policy, Bucharest.
- Tobă, M., Moraru, A., 2004, Barometrul Funcționarilor Publici și Barometrul de Opinie Publică o perspectivă comparativă, România 2004 [Barometer of Civil Servants and Public Opinion Barometer - a comparative perspective for Romania 2004], Institute for Public Policy, Bucharest
- 34. Tobă, M., Stan, V., Popa, R., 2004, *Guvernare transparenta si participativa* [Transparent and Participatory Governance], Institute for Public Policy, Bucharest